

CIVILIAN- MILITARY HUMANITARIAN COORDINATION

Research Symposium & Workshop

May 29-31, 2024





**8TH ANNUAL CIVILIAN-MILITARY
HUMANITARIAN COORDINATION
WORKSHOP**

WELCOME

On behalf of the Center for Human Rights and Humanitarian Studies (CHRHS) at the Brown University Watson Institute for International and Public Affairs, the Civilian-Military Humanitarian Response Program (HRP) within the College of Maritime Operational Warfare (CMOW) at the U.S. Naval War College, the United Nations Office for the Coordination of Humanitarian Affairs (UN OCHA) Civil-Military Coordination Service, and the United Nations World Food Program (UN WFP), we welcome you to our seventh Civilian-Military Humanitarian Coordination Research Symposium and Workshop.

We are pleased to host the workshop again this year on the Brown University campus in Providence, Rhode Island. Our research symposium on May 29th features 9 oral presentations and over a dozen poster presentations of recently completed empiric studies, several of which have grown out of working group discussions at our prior workshops, which cover a range of contemporary challenges in global humanitarian action. This year's presentations cover several timely topics, including civilian-military coordination during large scale combat operations, humanitarian access in complex emergencies, climate change and coastal resilience, and public health emergencies.

The research symposium will be followed by a two-day workshop on May 30th and 31st and is the latest in a series of annual workshops designed to bring together international leaders from UN agencies and humanitarian Non-Governmental Organizations (NGOs) and International Organizations (IOs), the U.S. armed forces and allied militaries, and academia to explore current and future challenges in humanitarian response. The theme of this year's workshop is "Civilian-Military Humanitarian Coordination in Large Scale Combat Operations". Participants will be grouped into a series of working groups that will meet during the workshop to discuss and refine both a policy and research agenda for five major thematic areas, including humanitarian access, protection of civilians, aid worker security, climate change and coastal resilience, and outbreaks. Four cross-cutting sessions will bring together participants across the thematic groups for further discussion.

Finally, on behalf of the leadership of Brown University and the U.S. Naval War College, we would like to express our most sincere gratitude to the R. Dudley Harrington, Jr. Charitable Foundation, the U.S. Naval War College Foundation, the Widgeon Foundation, and UN WFP for their generous support of this year's Civilian-Military Humanitarian Coordination Research Symposium and Workshop.

Sincerely,



Adam C. Levine, MD, MPH, FACEP
Professor of Emergency Medicine and
Health Services, Policy & Practice
Director, Center for Human Rights &
Humanitarian Studies
Brown University



Heath "Hank" Brightman, Ed.D., A.P.A.
Director & Professor
Civilian-Military Humanitarian Response Program
EMC Informationist Chair
U.S. Naval War College

WEDNESDAY, 29 MAY

RESEARCH SYMPOSIUM

9:00	Vans depart The Graduate Hotel for Brown University
9:30 - 10:30	Light breakfast - <i>Watson Institute, Stephen Robert '62 Hall Lobby (280 Brook Street)</i>
10:30 - 10:45	Welcoming Remarks and Research Symposium Overview <i>Dr. Edward Steinfeld (Watson Institute; Director) & Dr. Adam C. Levine (Center for Human Rights and Humanitarian Studies, Brown University; Director) – 280 Brook St., True North Classroom 101</i>
10:45 - 12:00	Negotiating Humanitarian Access and Civ-Mil Coordination in Haiti, Ethiopia, and the Western Sahel <i>Dr. Alexandria Nysten (Research Associate; Center for Human Rights and Humanitarian Studies, Brown University) – 280 Brook St., True North Classroom 101</i>
12:00 - 13:30	Lunch Buffet and Research Poster Presentations – <i>280 Brook St., Lobby</i>
13:30 - 15:00	Panel 1: Navigating Urban and Maritime Civil-Military Humanitarian Coordination – <i>280 Brook St., True North Classroom 101</i> Panel 2: Emerging Methods in Civilian-Military Humanitarian Studies – <i>111 Thayer Street, Joukowsky Forum (Room 155)</i>
15:00 - 15:30	Coffee Break – <i>280 Brook St., Lobby</i>
15:30 - 17:00	Policy Research Q&A – <i>280 Brook St., True North Classroom 101</i>
17:15	Vans depart Brown University for The Graduate Hotel



SYMPOSIUM PRESENTATIONS

PANEL 1: NAVIGATING URBAN AND MARITIME CIVIL-MILITARY HUMANITARIAN COORDINATION

Trends in Russia's Maritime Humanitarian Corridors in the Black and Azov Seas

Jonathan Robinson | *Center for Human Rights & Humanitarian Studies, Brown University*

Understanding the Health Challenges, Responses and Recovery following the Beirut Port Explosion 2020

Dr. Michael von Bertele | *World Health Organization*

Good Practices, Lessons Learned, and the Unique Challenges Affecting Security Risk Management in Urban Humanitarian Responses

Dr. Robert Grace | *Boston University*

PANEL 2: EMERGING METHODS IN CIVILIAN-MILITARY HUMANITARIAN STUDIES

Smartphone Ethnographic Approach in Understanding the Social Construction of Humanitarianism in the Armed Forces of the Philippines

Dr. Maria Carrines Alejandria Gonzalez | *Universiti Brunei Darussalam*

Securitized Data Collection in Military, Police and Private Military and Security Populations

Dr. Natalie Mclean | *Australian Civil-Military Centre*

Mixed Methods for Civilian-Military Trauma System

Dr. Joseph Aryankalayil and Matthew Arnaouti, MB BS | *Harvard Medical School*

POLICY RESEARCH Q&A

Humanitarian Assistance and Disaster Relief in the Asia-Pacific

Dr. Alistair D. B. Cook | *S. Rajaratnam School of International Studies, Nanyang Technological University*

Department of Defense Global Health Engagement and Civ-Mil Collaborations

Yara Francis, MA | *Uniformed Services University, Center for Global Health Engagement*

The views and opinions expressed in this document do not reflect official policy of the U.S. Naval War College, the U.S. Navy, the Department of Defense, or the United States Government.

THURSDAY, 30 MAY

WORKSHOP DAY 1

7:45	Vans depart The Graduate Hotel for Brown University
8:00 - 8:30	Light breakfast - <i>Watson Institute, Stephen Robert '62 Hall Lobby (280 Brook Street)</i>
8:30 - 9:00	Welcome and Keynote Introduction <i>Dr. Hank Brightman (USNWC; Director, Civilian-Military Humanitarian Response Program) – 280 Brook St., True North Classroom 101</i>
9:00 - 10:15	Keynote Address: “The Changing Global Context for Humanitarian Operations” <i>Amb. Mary Ann Peters (The Carter Center; CEO, 2014-2020; Ambassador in Residence and Professor of Practice at Andrew Young School of Policy Studies, Georgia State University – 280 Brook St., True North Classroom 101</i>
10:15 - 10:30	Coffee Break – <i>280 Brook St., Lobby</i>
10:30 - 12:30	Working Group Breakout Sessions <ul style="list-style-type: none">• Aid Worker Security - <i>111 Thayer St. (3rd Floor), McKinney Conference Room (353)</i>• Climate Change & Coastal Resilience - <i>111 Thayer St., Classroom 138</i>• Humanitarian Access - <i>111 Thayer St., Birkelund Boardroom (140)</i>• Outbreaks/Pandemics - <i>111 Thayer St., Classroom 114</i>• Protection of Civilians - <i>280 Brook St., Leung Conference Room (110)</i>
12:30 - 13:30	Lunch Buffet – <i>280 Brook St., Lobby</i>
13:30 - 15:00	Working Group Breakout Sessions II
15:00 - 15:15	Coffee Break – <i>280 Brook St., Lobby</i>
15:15 - 17:15	Breakout Groups into Cross-Cutting Themes Sessions <ul style="list-style-type: none">• Women, Peace, and Security - <i>111 Thayer St. (3rd Floor), McKinney Conference Room</i>• Discussing Civilian Harm Mitigation and Response Action Plan (CHMR-AP) - <i>280 Brook St., Leung Conference Room (110)</i>• New Actors in the Civ-Mil Space - <i>111 Thayer St. Birkelund Boardroom (140)</i>
17:15 - 19:00	Reception – <i>280 Brook St., Lobby</i>
19:00	Vans depart Brown University for The Graduate Hotel

FRIDAY, 31 MAY WORKSHOP DAY 2

7:45	Vans depart The Graduate Hotel for Brown University
8:00 - 8:30	Light breakfast - <i>Watson Institute, Stephen Robert '62 Hall Lobby (280 Brook Street)</i>
8:30 - 8:45	Day Two Opening Remarks <i>Dr. Adam C. Levine (CHRHS; Director) – 280 Brook St., True North Classroom 101</i>
8:45 - 10:00	Keynote Panel Discussion: Limitations of CivMil – Coordinating with Parties to the Conflict Introduction by Major General François-Marie Gougeon (NATO; Director of Policy and Capabilities Development); Moderated by Jonathan Robinson (CHRHS) - <i>280 Brook St., True North Classroom 101</i> <ul style="list-style-type: none">• Michelle Strucke, MA (<i>CSIS; Director, Humanitarian Agenda and the Human Rights Initiative</i>)• Dr. Flavio Salio (<i>World Health Organization; Emergency Medical Team Secretariat Lead</i>)• Lieutenant Commander Geoffery Gillespie (<i>U.S. Navy JAG Corps; Defense Institute of International Legal Studies; Defense Security Cooperation University</i>)
10:00 - 10:30	Coffee Break – <i>280 Brook St., Lobby</i>
10:30 - 12:30	Working Group Breakout Sessions III
12:30 - 13:30	Lunch Buffet – <i>280 Brook St., Lobby</i>
13:30 - 15:00	Large group discussion – <i>280 Brook St., True North Classroom (101)</i>
15:00 - 15:15	Closing Remarks and Way Ahead <i>Michael Marx (UNWFP, Senior Humanitarian-Military Interaction Advisor) – 280 Brook St., True North Classroom (101)</i>
15:30	Vans depart Brown University for The Graduate Hotel, TF Green Airport, and Boston Logan Airport

ABOUT THE WORKING GROUPS

Aid Worker Security

Examine the range of challenges facing humanitarian aid workers and medical responders in conflict settings and complex emergencies - including attacks by militaries, non-state armed groups, law enforcement, and criminal actors - within a broader context of threats to health, inclusivity, and the erosion of humanitarian norms. This group will explore the future of aid worker security at the operational level, proactively addressing challenges to inclusivity in aid worker security, the role of technology in aid worker security, and the impact of changing humanitarian contexts on aid worker security.

Climate Change & Resilience

Explore climate change challenges to humanitarian response and resilience, particularly in disaster response contexts and also in application to military installations. Previous group meetings have highlighted that climate change will have broad impacts, including on long term planning on military bases, deployment of mitigation resources, escalation of global conflicts, and its complications on military and humanitarian disaster response.

Humanitarian Access

Examine the range of challenges to full and unimpeded humanitarian access which is a fundamental prerequisite to effective humanitarian action. This group aims to focus on improving humanitarian access in complex emergencies. Discussions will focus on the two-pronged UN concept, comprising:

- Humanitarian actors' ability to reach populations in need
- Affected populations' access to assistance and services

Outbreaks / Pandemics

Aims to conceptualize and explore humanitarian civil-military coordination challenges in preparing for and responding to pandemics, epidemics, and other global public health emergencies.

Protection of Civilians

Consider the range of challenges that prevent parties in armed conflict from more effectively recognizing the dignity and rights of civilians, including through preventing civilian harm, protecting civilians caught in conflict, and responding to harm when it occurs. This group aims to help armed actors and civilians in conflict develop and implement solutions to prevent, mitigate, and better respond to civilian harm.

ABOUT THE PARTICIPANTS

Heath “Hank” Brightman

Director, Civilian-Military Humanitarian Response Program

Professor, United States Naval War College

Dr. Heath “Hank” Brightman is a full professor within the College of Maritime Operational Warfare at the United States Naval War College and the Director of the Civilian-Military Humanitarian Response Program. He also serves as the distinguished EMC Informationist Chair. From 2008-2016, he served as an Associate Professor, Professor, and Director of Applied Research and Analysis in the War Gaming Department. From 2000-2008, he served as a tenured Associate Professor and Chair of the Criminal Justice Department at Saint Peter’s University in Jersey City, New Jersey.



In his Navy Reserve career, Commander (CDR) Heath “Hank” Brightman serves as Commanding Officer of Navy Reserve, Cryptologic Warfare Group SIX - FT DEVENS. He previously served as Executive Officer, Navy Information Operations Command - Texas, as a future operations planner and the Unit J7 at Navy Reserve, U.S. European Command J3 Operations located at Fort Dix, New Jersey. He served twice as Commanding Officer of Navy Reserve Security Force units located at Weapons Station Earle and Submarine Base New London.

Hank received his Bachelor of Science degree from the University of Massachusetts Amherst, a Masters in Criminal Justice Administration from Boston University, two Master’s degrees from Salve Regina University and a Doctorate in Educational Administration & Leadership from Seton Hall University. He is also a graduate of Air University, Air Command and Staff College.



Adam Levine

Director, Center for Human Rights & Humanitarian Studies

Professor of Emergency Medicine and International and Public Affairs, Brown University

Dr. Adam C. Levine is a Professor of Emergency Medicine and International and Public Affairs at Brown University. Dr. Levine currently serves as the Director for the Center for Human Rights and Humanitarian Studies at the Watson Institute for International and Public Affairs, whose mission is to promote a just, peaceful, and secure world by furthering a deeper understanding of human rights and humanitarian challenges around the globe, and encouraging collaboration between local communities, academics, and practitioners to develop innovative solutions to these challenges. He also

serves as the Associate Dean of Global Health Equity at the Warren Alpert Medical School of Brown University. Dr. Levine received his Medical Doctorate from the University of California, San Francisco and his Masters of Public Health from the University of California, Berkeley before completing his specialty training in Emergency Medicine at the Harvard Affiliated Emergency Medicine Residency in Boston. He has previously led research and training initiatives in East and West Africa and South and South-East Asia. His own NIH and foundation-funded research focuses on improving the delivery of emergency care in resource-limited settings and during humanitarian emergencies.



Bediako Buahene

Chief of Civil Military Coordination Service

United Nations Office for the Coordination of Humanitarian Affairs

In November 2020, Bediako Kwame Buahene was appointed as the Chief of the Civil-Military Coordination Service (CMCS) for the United Nations Office for the Coordination of Humanitarian Affairs (OCHA). Bediako joined the United Nations in 2005, as a protection officer for the United Nations High Commissioner for Refugees in Kenya working on protection and human rights issues as they related to the asylum seeking and refugee population in Kenya. In 2008, Bediako joined OCHA Somalia as a humanitarian affairs officer with a thematic focus on humanitarian access, protection and humanitarian civil-

military coordination with the African Union forces in addition to regular coordination functions.

In 2021, Bediako returned to UNHCR as a Protection Cluster Coordinator for Somalia, and in 2014 returned to OCHA as the head of the Coordination Unit for the Syria Cross Border Operation. His unit was instrumental in coordinating the first international humanitarian cross border response within ten days after the passing of Security Council Resolution 2065 (2014) and remained the lead coordination unit for all humanitarian cross border activities from Turkey. Additionally, the Coordination Unit focused on cluster coordination, protection, localization, humanitarian civil military coordination and humanitarian access. During his tenure at OCHA Turkey, Bediako also served as the Deputy Head of Office, as well as the Head of Office, a.i.

In 2018, Bediako joined OCHA Yemen as a Senior Humanitarian Affairs Officer overseein the Amman Support Hub with time spent in Sana'a, Yemen. In addition to being the acting Head or Deputy Head of Office in Sana'a, his main responsibility was to oversee the reporting and monitoring of a half billion-dollar grant to support humanitarian response in Yemen. Prior to joining the United Nations, Bediako was a private practice lawyer specializing in immigration and refugee law for nearly eleven years. He has a law degree as well as a graduate degree in International Relations specializing in Strategic Studies.

Alexandria Nylén

Research Associate, Center for Human Rights & Humanitarian Studies, Brown University

Dr. Alexandria Nylén is the Research Associate at the Center for Human Rights and Humanitarian Studies at the Watson Institute for International and Public Affairs. She received her Ph.D. in Political Science from the University of Massachusetts Amherst in September 2021. During her time at UMass Amherst, Alexandria's reserch focused on the nexus of international law and U.S. foreign policy. Prior to her Ph.D. program, Alexandria earned a Master of Arts in Peace and Justice Studies from the University of San Diego in January 2014.



KEYNOTE SPEAKER



Mary Ann Peters

*Ambassador in Residence and Professor of Practice
Andrew Young School of Policy Studies
Georgia State University*

Ambassador (ret.) Mary Ann Peters is an innovative global leader with deep experience guiding large organizations in times of both crisis and stability. Most recently she served as Ambassador in Residence and Professor of Practice at the Andrew Young School of Policy Studies at Georgia State University, where she taught a graduate-level course on “Diplomacy and Global Security.”

As CEO of The Carter Center 2014-2020, Ambassador Peters led a worldwide team of 3,000 people working to resolve conflicts, strengthen democracy and improve global health. She grew programs by 60% in five years, negotiated the Carter Center’s groundbreaking role as Independent Observer of the peace process in Mali and launched innovative programs to prevent violent extremism and address the mental illness associated with certain tropical diseases.

From 2008-2014, Ambassador Peters served as Provost of the U.S. Naval War College, where she enabled the establishment the Center for Cyber Conflict Studies and set up 22 named professorships and a Chair of Asia Pacific Studies. From 2003-2008, Mary Ann served at the George C. Marshall European Center for Security Studies, a binational security studies organization in Garmisch, Germany.

Ambassador Peters was the U.S. Ambassador to Bangladesh from 2000-2003, leading the Embassy’s response to the September 11 attacks and earning a Presidential Meritorious Service Award for that work. Her prior assignments include Ottawa, Canada, Sofia, Bulgaria, Moscow, USSR, and Rangoon and Mandalay in Burma (now Myanmar).

Mary Ann holds a B.A. degree from Santa Clara University and a M.A. degree from Johns Hopkins School of Advanced International Studies (SAIS). She is a member of the Council on Foreign Relations and the American Academy of Diplomacy and serves on the boards of three international nonprofit organizations: The Asia Foundation, Restoring Vision and Project HOPE. Ambassador Peters is a sought-after speaker who has published a number of op-eds and co-authored a textbook chapter on diplomacy and counterterrorism.

KEYNOTE PANELISTS



François-Marie Gougeon

Major General, NATO

Keynote Panel Introduction

Upon graduation from Saint Cyr in 1991, François-Marie chose to serve in the Infanterie de Marine, with a specialty in armoured reconnaissance. He enjoyed multiple deployments throughout his career, including in Former Yugoslavia, the Central African Republic, Rwanda, the Republic of Djibouti for a 2-year tour, Kosovo, the Ivory Coast, and more recently 2 tours in Mali, first as Commanding Officer of Battle Group 3 in 2013, under Operation Serval, then in 2019-2020 as chief of staff of the MINUSMA Force. He commanded the 1st Marine Regiment from 2011 to 2013.

His senior staff assignments include the French Chief of Defence's, as deputy chief, 3 years at the Military Strategy Division of the Joint Staff, dealing with joint capstone documents, and the Directorate General for International Relations and Strategic Affairs (DGRIS) of the Ministry of Defence, where he was deputy director for Defence Strategy from 2016 to 2019 and took an active role in the drafting of the 2017 National Strategic Security Review.

His NATO assignments include a first stint at Allied Command Transformation, as a special assistant to the Commander from 2005 to 2008, and a second experience as National Military Representative at SHAPE from 2019 to 2021.

An alumnus of the Centre des Hautes Etudes Militaires and of the Institut des Hautes Etudes de Defense Nationale, he has a Master's degree in military studies from the US Marine Corps University and is a graduate of the US Marine Corps Command and Staff College. He is married to Claude with 2 daughters and a son.

Flavio Salio

Keynote Panelist, Limitations of CivMil: Coordinating with Parties to the Conflict

Dr. Flavio Salio is the EMT Network Leader at WHO HQ in Geneva. He heads the EMT Initiative and its efforts to provide strategic, technical, and operational guidance and oversight for capacity building, standards setting, coordination, and emergency health operations to ensure predictable, timely, and quality emergency medical care is delivered in response to a disaster, outbreak or other emergency.

For more than 20 years, Flavio has been active in providing strategic leadership to health programs and emergency response coordination for International and Non-Governmental Organizations in different types of emergencies (natural disasters, outbreaks, conflict/protracted crises) and country contexts.





Michelle Strucke

Keynote Panelist, Limitations of CivMil: Coordinating with Parties to the Conflict

Co-lead, Women, Peace, and Security

Michelle Strucke is the director for the Humanitarian Agenda and the Human Rights Initiative at the Center for Strategic and International Studies (CSIS). Throughout her career, she has focused on humanitarian affairs, human rights, and development issues at the intersection of conflict. Prior to joining CSIS, Michelle was appointed by the White House to serve as the first deputy assistant secretary of defense for global partnerships from 2022 to 2023. In this role, she led the development of Department of Defense (DOD) policy and strategy

for a holistic range of policy tools for advancing U.S. national security partnerships, including humanitarian affairs and disaster response; the department's response to the Covid-19 pandemic; global health engagement; human rights issues; women, peace, and security; and the multibillion-dollar security cooperation enterprise. In 2021, she served as principal director for stability and humanitarian affairs, where she oversaw, among other issues, civilian protection and peacekeeping and stability operations. In these roles, she played a pivotal role in initiating historic, systemic reform efforts to improve the DOD's approaches to civilian harm mitigation and security cooperation. Prior to her government service, Michelle served for a decade in civil society in policy and programmatic leadership roles at Oxfam America, Islamic Relief USA, and the Syrian American Medical Society. Michelle was a Virginia gubernatorial appointee from 2016 to 2021, serving as vice chair of the Virginia Council on Women, where she led the council's efforts to contribute to the elimination of racial disparities in maternal mortality in Virginia. An Arabic speaker, she holds a master's degree in international human rights law from the American University in Cairo, Egypt, and a bachelor's degree in sociology from Ithaca College.

Geoffery Gillespie

Keynote Panelist, Limitations of CivMil: Coordinating with Parties to the Conflict

Co-lead, Protection of Civilians

LCDR Geoff Gillespie is a Judge Advocate in the U.S. Navy. He is currently stationed in Newport, Rhode Island, at the Defense Institute for International Legal Studies. As the Deputy for Strategy Policy, and Plans, he advances legal institutional capacity building and rule of law within Security Cooperation programs for the U.S. Department of Defense in coordination with the U.S. Department of State and international military partners. He has served as a Staff Judge Advocate in the Pacific, Europe, Africa, and Central Asia, and within the continental U.S. as a Court Martial litigator in San Diego, an Aide-de-Camp in the Pentagon, and at the Naval Justice School in Newport, RI as Head of Civil and Administrative Law. He has experience in International Law, International Human Rights Law and Humanitarian Law, Law of Armed Conflict, anti-corruption and government ethics, and military justice.



WORKING GROUP LEADS



Jonathan Robinson *Co-lead, Aid Worker Security*

Jonathan Robinson is a specialist in aid worker security, conflict analysis, and humanitarian access. With nearly a decade of experience working in the Middle East, Jonathan has collaborated with numerous local, regional, and international humanitarian, civil society, and peacebuilding organizations in complex emergencies and post conflict settings.

Jonathan is currently a contracted humanitarian operations specialist supporting the U.S. Naval War College's Humanitarian Response Program. His previous work between 2010 and 2019 has included supporting The Carter Center's

Syria conflict resolution program, the International NGO Safety Organization's (INSO) Syria team, as well as the United Nations Department of Safety and Security (UNDSS) in Syria, The Halo Trust's Yemen program, and Caritas Switzerland's Jordan, Lebanon, Syria, and Ukraine programs. Prior to joining the humanitarian sector, Jonathan worked as a security analyst in Qatar, the United Arab Emirates, and southern Iraq.

Jonathan holds a Masters in Islamic and Middle Eastern studies from the University of Edinburgh, UK, and an undergraduate degree in archaeology from Durham University, UK.

John Nonnemaker *Co-lead, Aid Worker Security*

Lieutenant Colonel (R) John Nonnemaker joined the US Army in 1996 and served most of his 26 years as a Civil Affairs Officer. His dynamic career comprises numerous assignment areas, including commands, support to Special Operations, Civil-Military Operations, Humanitarian Assistance, Disaster Response, and Interagency Coordination. Currently, he serves as the Deputy Director of Team Rubicon International. Team Rubicon is a veteran-led humanitarian organization that was the first WHO-verified Emergency Medical Team (EMT) Type 1 Mobile in North America.



John earned a bachelor's degree in business management from Southwestern in 2002 and a master's in emergency management from Lynn University in 2011. In his spare time, John volunteers for a WASH NGO that he founded and is an active member of Rotary International.



Theodore "Doc" Shanks

Co-lead, Climate Change & Coastal Resilience

Col Theodore "Doc" Shanks is an active-duty US Air Force officer and C-17A Command Pilot, currently serving as the Dean of Department of the Air Force Fellows, Air University Liaison, and as Director of Air Education and Training Command's (AETC) Liaison Office at the Pentagon. In his role as Liaison Director, he and his team serve as the primary links between AETC Commander, the Air University President, the Secretary of Defense, and Chief of Staff of the Air Force. As Dean of the Air Force Fellows, he oversees the Director and their Staff in the management of 138 Defense Fellows across at 61 institutions worldwide annually.

Doc has twice been selected as an Air Force Fellow and is a former Watson Institute Visiting Scholar and National Defense Fellow ('21- '22). During his most recent Fellowship at Watson, he authored key research investigating the U.S. Department of Defense's contribution and responses to global climate change and its impacts on global stability. He continues to consult and advocate for climate security within the Headquarters Air Force and the Office of the Secretary of Defense.

Maria Carrines Alejandria

Co-lead, Climate Change & Coastal Resilience

Maria Carrines Alejandria is an anthropologist who researches on issues relating to health inequalities in the Global South. Dr. Alejandria is an Assistant Professor at the Department of Sociology and Anthropology of the Universiti Brunei Darussalam. She is also affiliated with Brown University Center for Human Rights and Humanitarian Studies as a Global Fellow. She is currently leading the project on Disaster Preparedness Among Urban Communities in Brunei, Indonesia, Malaysia, and the Philippines (BIMP). She has published on humanitarian coordination, disaster management, food security, pediatric tuberculosis, geriatric health, mental health, tourism challenges, and urban informal settlers in The Philippines.





Bernard Owusu Agyare

Co-lead, Outbreaks/Pandemics

Bernard is a Public Health Expert and a former military Captain in the Ghana Armed Forces with considerable expertise in Civilian-Military Coordination (CIMIC), Humanitarian Emergency Response and Security Coordination, and Infection Prevention and Control (IPC) in Complex Humanitarian Emergencies. Bernard is currently a doctoral student in the Global Infectious Disease Program at Georgetown University and a research associate at Georgetown's Center for Global Health Science and Security (CGHSS). His research focuses on peacekeepers and outbreak response.

He previously deployed as a peacekeeper with the United Nations in the Republic of Liberia (UNMIL- 2016/17) and the Democratic Republic of Congo (MONUSCO-2018/19). In Liberia, Bernard initiated and supervised an IPC program within the Monrovia UN Camp that ensured that force deployments did not record any cases of Ebola or Lassa Fever. As a Platoon Commander in the DRC, he commanded CIMIC patrols and conducted community-based need assessments which led to MONUSCO-sponsored quick impact projects (QIPs) such as construction of drinking fountains in some communities. He also leveraged his public health expertise to support the UN and DRC government to respond to the deadly Ebola outbreak. In this role, Bernard coordinated with several UN agencies and led humanitarian convoy operations to facilitate the movement of logistics and other essential medical countermeasures to Kikwit and other hard-to-reach areas.

Bernard holds an MPH (Global Health - Infectious diseases) and a certificate in Complex Humanitarian Emergencies from Emory University, and is a member of the WHO Technical Working Group on Civilian-Military Coordination in Health Emergencies.

Emily Chapman

Co-lead, Outbreaks/Pandemics

Emily Chapman completed her PhD in civil-military interaction during Australian responses to overseas natural hazards. She has a Defence background, serving in the Royal Australian Air Force as an Operations Officer and has completed projects on interagency leadership and coordination. Emily is now working on a project exploring civil-military interaction during outbreaks and public health emergencies. Emily has a broad range of experience in the Pacific region, including having the opportunity to visit the Philippines, Fiji, Vanuatu, Timor-Leste and Papua New Guinea for research and operational activities.





Jules Frost

Co-lead, Humanitarian Access

Jules is the Humanitarian Advisor at the Australian Civil-Military Centre (ACMC) where she contributes to the advancement of national capabilities to prevent, prepare for and respond more effectively to humanitarian crises through advancements in civil-military-police engagement. She is an innovative thought leader and expert in humanitarian action.

During her extensive career with World Vision, she became a leading authority on civil-military-police relations. By developing strong relations with UN, NATO and other armed forces, Jules pioneered joint-training relationships and developed operational guidelines that have had a major influence across the

humanitarian and military sectors in some of the most challenging contexts while Director for Humanitarian and Emergency Affairs at World Vision. She later served as the Head of Innovative Partnerships in Australia.

Immediately prior to joining the ACMC, she worked for the CHS (Core Humanitarian Standard) Alliance overseeing program development and management, partnership building, and fundraising efforts in support of Accountability to Affected People (AAP), Prevention of Sexual Exploitation, Abuse and Harassment (PSEAH), and People Management.

Jules is a volunteer member of the ACT International Humanitarian Law Committee and a non-executive board director at Hagar Australia.

Michael Marx

Co-lead, Humanitarian Access

Michael Marx is currently the Senior Humanitarian-Military Advisor for the United Nations' World Food Programme (WFP). Prior to this, he spent more than a decade in numerous positions with the UN's Office for the Coordination of Humanitarian Affairs (OCHA), including as the Chief of Policy, Plans, and Training for OCHA's Civil-Military Coordination Service; OCHA's Senior Civil-Military Coordination Advisor in New York; Chief of the Civil-Military Coordination Section (CMCS) and as OCHA's Head of Office in Riyadh, Saudi Arabia.



Michael joined the UN from the US Government, where he served as the Division Director for Disaster Response and Mitigation in the Office of US Foreign Disaster Assistance at the US Agency for International Development (USAID/OFDA). While in OFDA he served in various disaster response assignments, including DART (Disaster Assistance and Response Team) Team Leader in operations that included Iraq, Afghanistan, Ethiopia, Angola, and Mozambique. Michael also served as a US Army Officer, serving primarily overseas, included postings in Asia, the Middle East, Europe, and Africa. While in the Army, he participated in multiple operations supporting humanitarian assistance and disaster relief, as well one tour with the United Nations Peacekeeping Mission in Mozambique.

CROSS CUTTING THEME LEADS



Saira Yamin

Co-lead, Women, Peace, and Security

Dr. Saira Yamin is The Ambassador Swanee Hunt Chair of Women, Peace, and Security at the U.S. Naval War College. Previously, she has held teaching appointments at the Daniel K. Inouye Asia-Pacific Center for Security Studies, Honolulu, the Carter School for Peace and Conflict Resolution, George Mason University, Virginia, and at the Department of Defense and Strategic Studies, Quaid-e-Azam University, Islamabad. Prior to embarking on her academic career, she worked in the South Asian development sector on poverty alleviation and gender, education and refugee issues. Her writings have been published by the United States Institute of Peace, Oxford University Press, Christian

Science Monitor, Politico, Foreign Policy in Focus, The Friday Times (Lahore), Daily Times (Lahore), The News International (Islamabad), and Journal for the Institute of Peace and Conflict Studies (New Delhi), among others. She serves on the Editorial Board of the Journal of Asian Security and International Affairs (Sage), and the Journal of International Peace and Stability, National University of Sciences and Technology, Islamabad.

Chiara Romano Bosch

Co-lead, Civilian Harm Mitigation and Response Action Plan

Chiara is currently based at the United Nations World Food Programme (WFP) headquarters in Rome, Italy; working as a Humanitarian-Military Interaction Officer for Operations. In this role, Chiara provides technical oversight and first wave surge support to WFP's operations in order to address potential civil-military coordination gaps and to better enable overall humanitarian access for life-saving WFP responses. Chiara has served in WFP for almost 9 years and before her current post, she covered a number of diverse roles within the organization – all within the realm of emergency preparedness and response – the Sahel, Latin America and the Caribbean and Ukraine, among others, in both



in complex emergencies and natural disaster responses. Chiara holds a bilingual BA in International Relations from the Universidad Antonio de Nebrija (Spain) and a MA in Conflict, Security and Development from King's College London (UK), where she developed her interest in civil-military relations. In 2022-2023, Chiara was a UN WFP Visiting Scholar at Brown University, at the Center for Human Rights and Humanitarian Studies (CHRHS). Chiara is also a Founding Member of Liminal, a research-consultancy design platform which looks at finding multi-disciplinary approaches to tackle problems related to de-population and degrading infrastructure in the Italian countryside.



Stanislava Mladenova

Co-lead, New Actors in the Civ-Mil Space

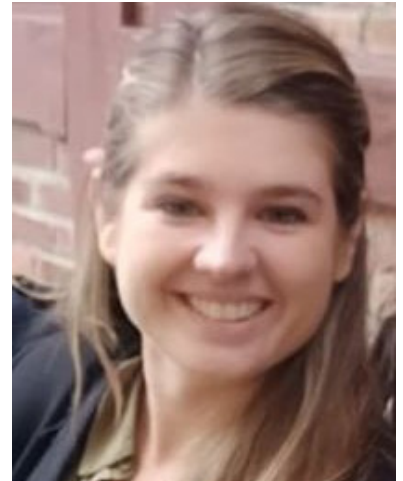
Dr. Stanislava P. Mladenova is a Global Fellow at Brown University's Center for Human Rights and Humanitarian Studies. Her work has brought her to Africa, Central and South Asia, South America, and the Balkans. She has held positions at various institutions, including the United States Institute of Peace, working in West Africa to establish dialogue between security actors and local communities. As a Political Advisor for NATO in Afghanistan, she helped shape policy on economic issues, governance, corruption, disaster management, humanitarian assistance, and the recruitment of child soldiers. At NATO Headquarters in Brussels, Stanislava was responsible for aligning NATO's

organizational reform initiatives with the Alliance's political and structural objectives. Stanislava is former Fellow of the Irregular Warfare Initiative at the US Military Academy at West Point. Her research at the Department of War Studies at King's College London focused on the functional relationship between military and civilian entities. Stanislava is the author of "When Rambo Meets the Red Cross: Civil-Military Engagement in Fragile States." She speaks Bulgarian and French, and has proficiency in Russian.

Cristina López Iscoa

Co-lead, New Actors in the Civ-Mil Space

Cristina is a humanitarian practitioner with over 7 years of experience in the field and HQ. She currently works as a Civil-Military Coordination Advisor at UNOCHA. Previous to this role, she headed the Humanitarian Access Unit in OCHA Libya and worked in Integrated Operations Centres at the UN Peacekeeping Mission in South Sudan (UNMISS) and the UN Political Mission in Somalia (UNSOM). She has also worked as a Security Officer in refugee camps on the border between Sudan and South Sudan with UNHCR, as well as developing communications for development projects in UNOPS Myanmar. Before joining the UN, Cristina worked for the Ministry of Foreign



Affairs of Spain conducting political analysis in the occupied Palestinian territories and Zimbabwe. Cristina is a journalist and analyst by training. She holds a Master's of Science in Conflict Studies from the London School of Economics and Political Science and two Bachelor's Degrees in Journalism and International Relations respectively from the European University of Madrid. She started her career as a journalist writing about international politics and humanitarian emergencies in different Spanish news outlets.



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